



# El Paso County Hospital District CEO Update

February 22, 2021

**Jacob Cintron**  
President & CEO



# The ET3 Program

- UMC's Emergency Triage, Treat, and Transport (ET3) Program.
- Voluntary, five-year payment model that provides greater flexibility to ambulance care teams to address emergency health care needs of Medicare Fee-for-Service (FFS) beneficiaries following a 911 call.



# UMC Milestone, Surgical Accomplishment

- UMC Recognized For National Surgical Excellence



# EPCH Program Advancements

## Neurosurgery

Since Pediatric Neurosurgeon Joined in May 2019, EPCH has seen an increase in neurosurgery and keeping our patients in El Paso for their Neurosurgery needs.

- May 18 - April 19 - 94 Cases
- May 19 – April 20 – Increase 87.23% YOY
- May 20 – present – Increase 2.29% YOY

## Cranial and Facial Clinic Visits

- 2018 – 170 Visits
- 2019 Increase 16.47% YOY
- 2020 Increase 4.04% YOY



# EPCH Quality Accomplishments



# EP Health Member Value-Added Services



Food from the Heart is an initiative developed to help our Members put food on the table. During 2020 lockdowns many Members lost jobs, income, and the ability to buy enough food to feed their families.



We also created Stay Safe Pandemic Kits with essentials including masks, hand sanitizers, wipes, gloves, a thermometer, and more. These kits are being given to all our new members.



Our Virtual-Connect programs central to our mission, allowing case managers to connect virtually with our Members to assess their mental and physical well-being.

# EP Health December Holiday Dinner Distribution



EPH staff assembled and delivered **120** holiday dinner baskets to Members and families in need.



# UMC/EPCH Foundation Oct-Dec. Overview: Contributions

## ■ UMC Contributions

Nurse Family Partnership	\$43,349
General In-Kind	\$38,550
Other (Contribution to Others)	\$30,599
Sobreviviendo el Cancer	\$ 8,800
Volunteer Corps Program	\$ 5,097
Miscellaneous	\$ 3,820

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<b>TOTAL</b>	<b>\$130,215</b>
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## ■ EPCH Capital Equipment Gifted/Contributions

Anorectal Manometry	\$17,005
Get Well Network, Inc.	\$42,543
Child Life Program	\$47,471
General In-Kind	\$36,933
Borderless Giving <small>(Texas Tech Final Payment Discount)</small>	\$(4,086)

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<b>TOTAL</b>	<b>\$139,866</b>
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# Government Relations

- Federal
  - Public Health Emergency
  - Next COVID-19 relief package
- 87<sup>th</sup> State Legislative Session
  - Broker bill
  - Protecting Community Health Plans
  - Taxpayer funded lobbying
  - Property tax legislation
  - Preserving Article II funding



# Medicaid 1115 Waiver Extension

- Initially approved in 2011; the current Waiver was set to expire September 30, 2022.
- Extension approval through September 30, 2030
- Potential of annual Medicaid expenditures of \$11.4 billion
- Maintains the Uncompensated Care (UC) Program currently at \$3.9 billion annually
  - Ability to resize in FFY2023
  - Ability for second resizing in Federal FFY2028

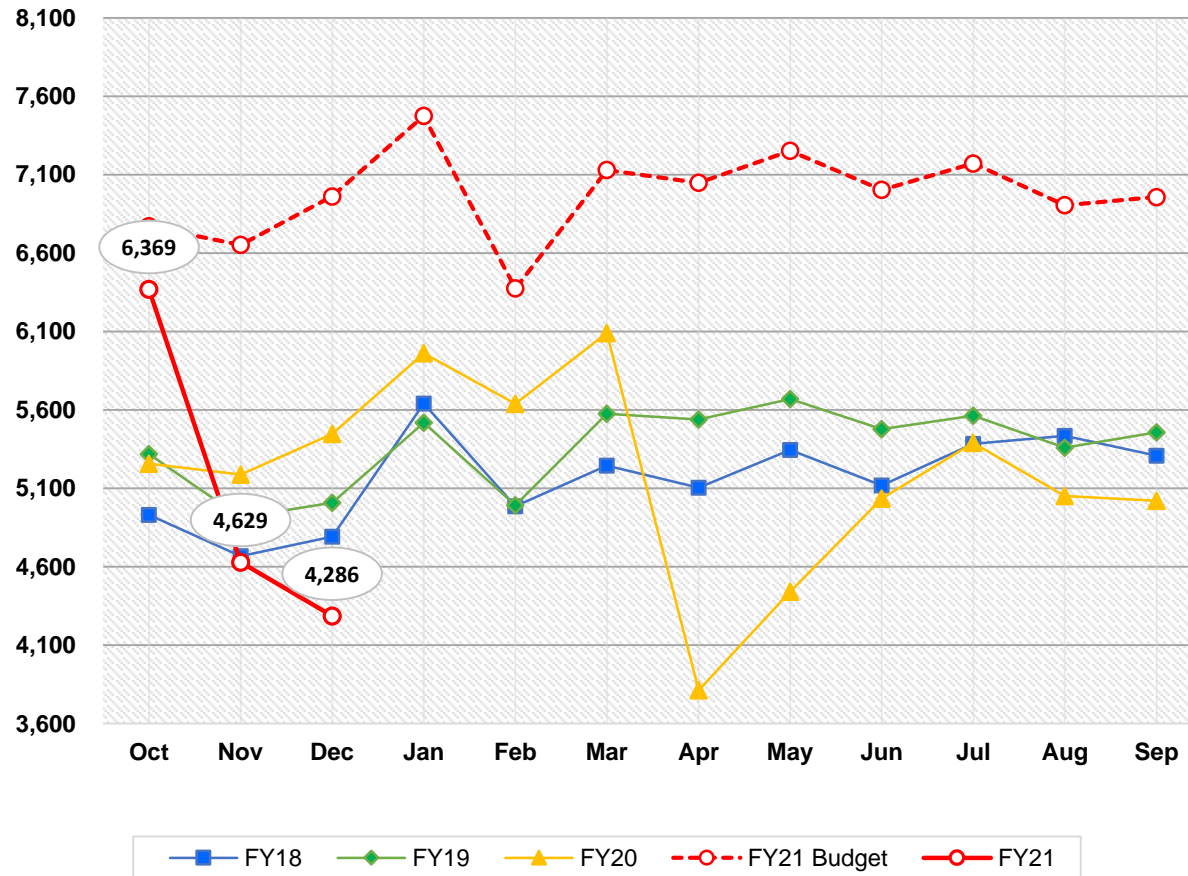
# Medicaid 1115 Waiver Extension

- New Directed-Payment programs, mainly the Comprehensive Hospital Increase Reimbursement Program (CHIRP) at \$5 billion annually for:
  - Delivery System Reform Incentive Payment (DSRIP) ending September 30, 2021 (currently \$2.5 billion annually)
  - Network Access Improvement Payment (NAIP) Program ending September 30, 2027 for public hospitals (currently \$493 million annually)

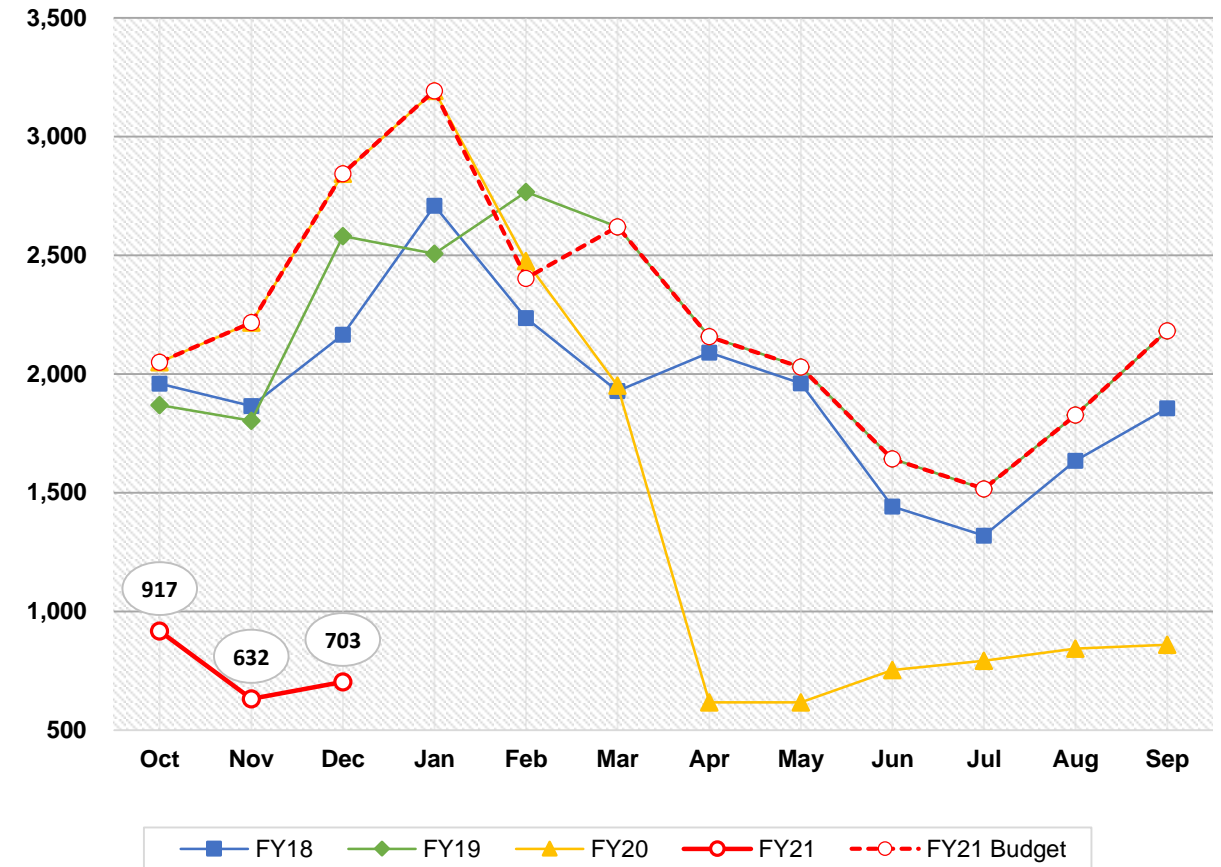
# Emergency Room Visits



UMC



El Paso Children's

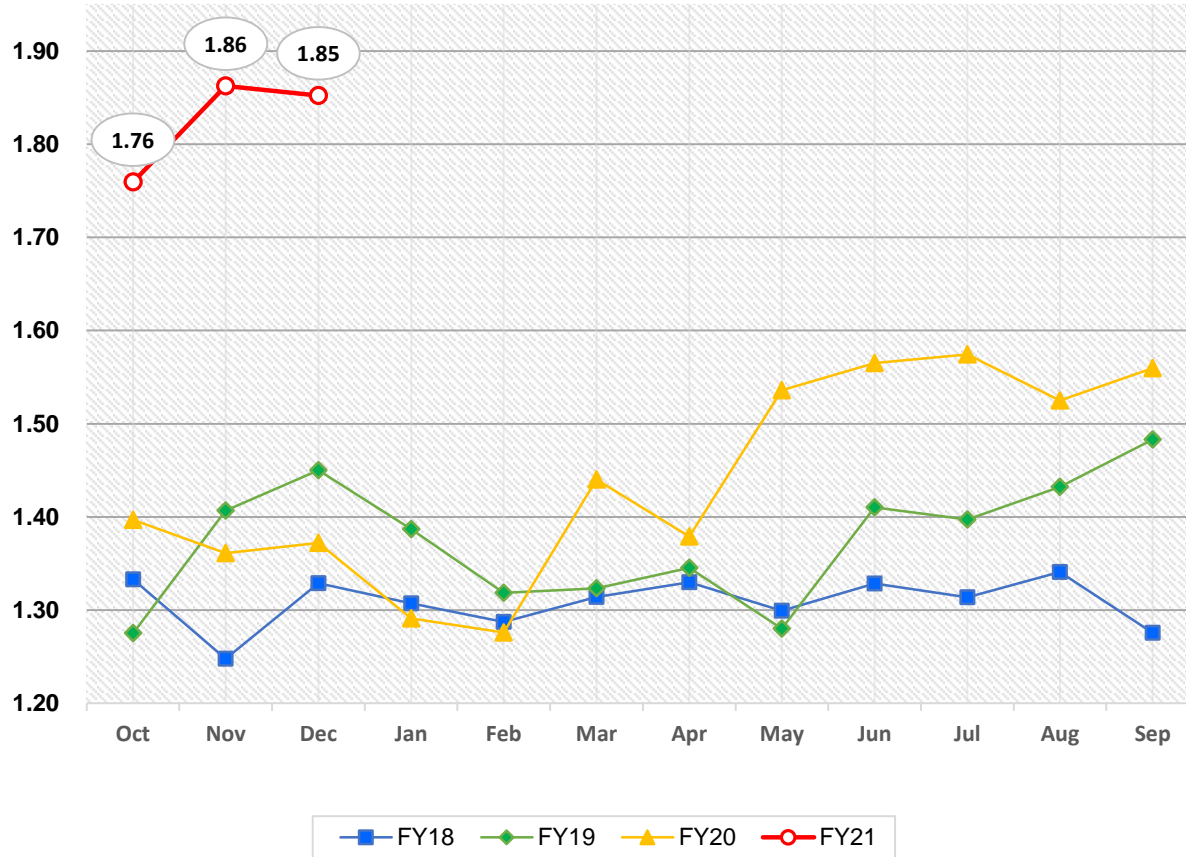




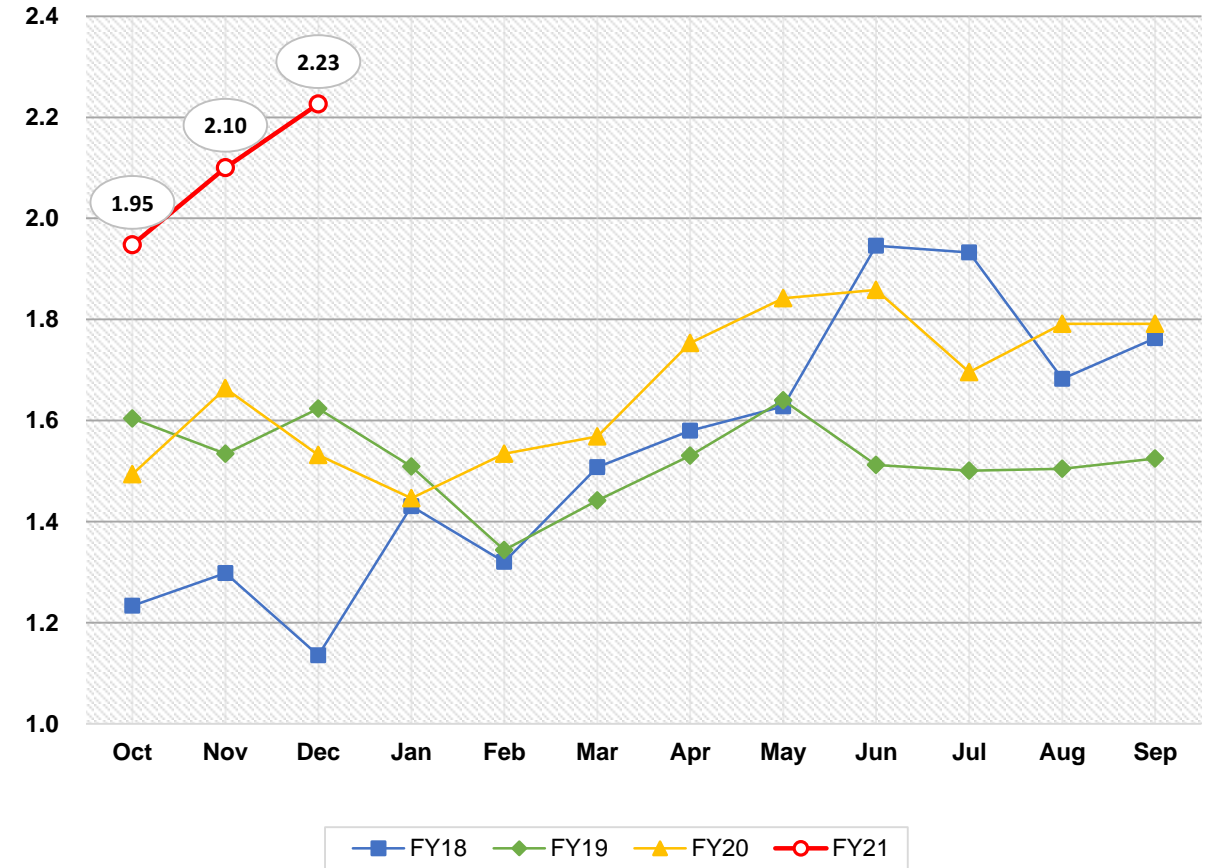
# Average Case Mix Index



UMC



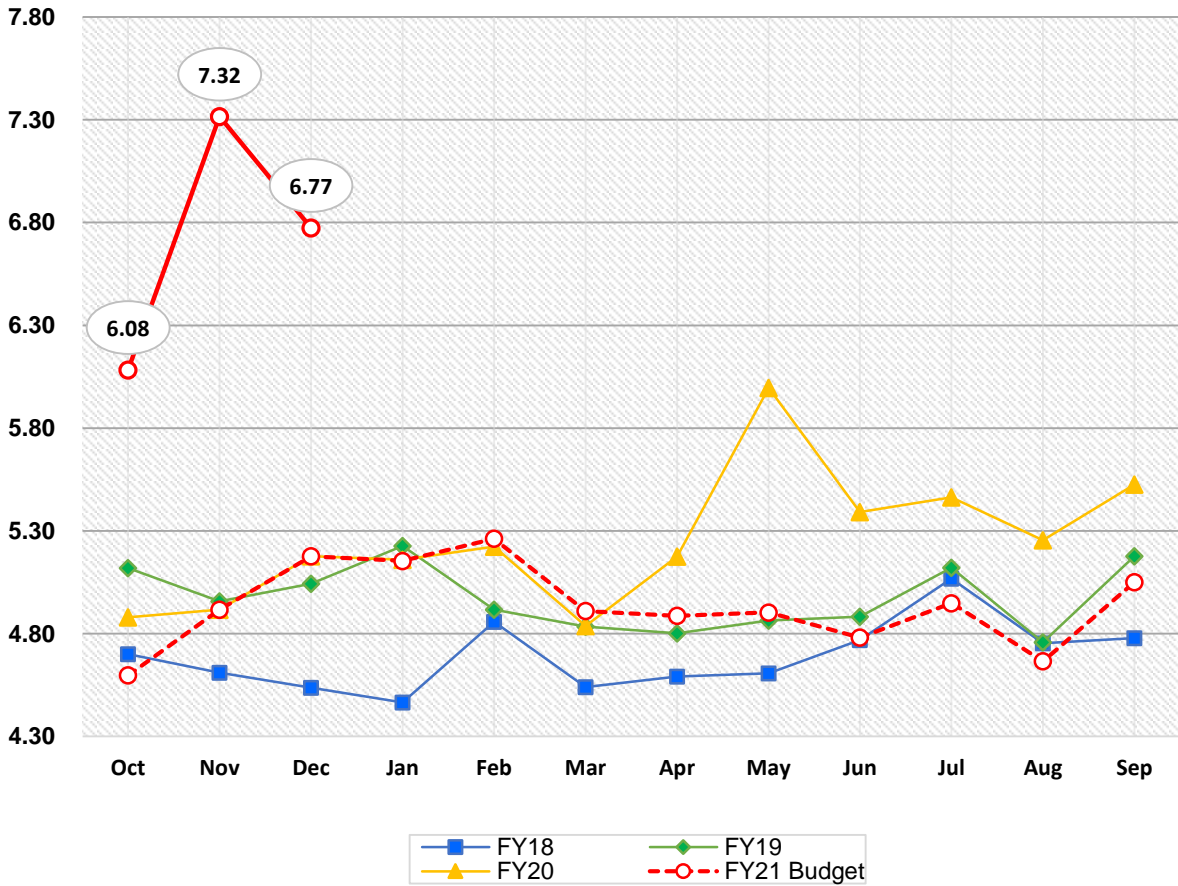
El Paso Children's



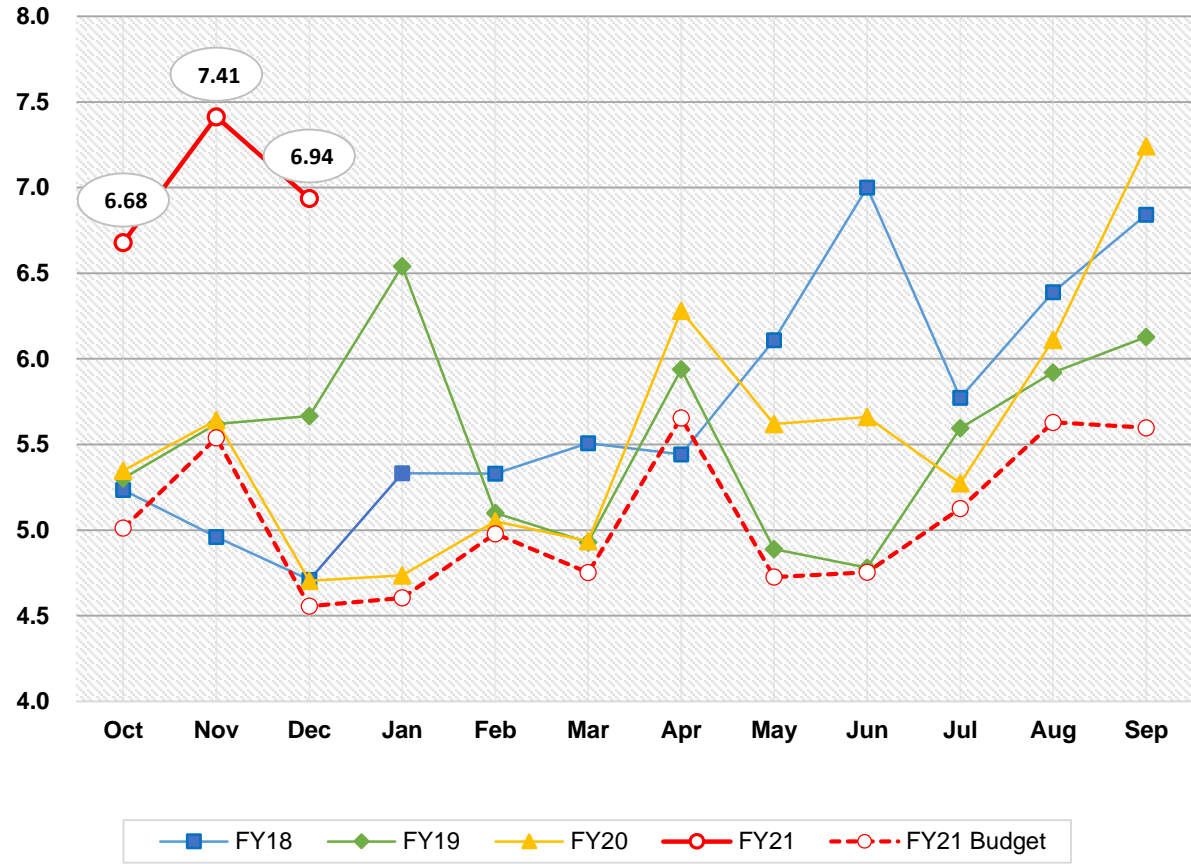
# Average Length of Stay



UMC



El Paso Children's



# 2020 Coronavirus Aid, Relief and Economic Security (CARES) Act



- Through **December 31, 2020**
  - UMC received \$42 million
    - Revenue recognition of \$30 million
    - Deferred revenue of \$12 million
  - El Paso Children's received \$21 million
    - Revenue recognition of \$9 million
    - Deferred revenue of \$12 million

Coronavirus  
Aid,  
Relief, and  
Economic  
Security  
Act





# District COVID-19 Response





# Community Patient Care at Campus

- COVID Patient Surge
- Increased capacity
- Negative pressure successes
- Human resources successes
- IT support successes



# COVID-19 Testing

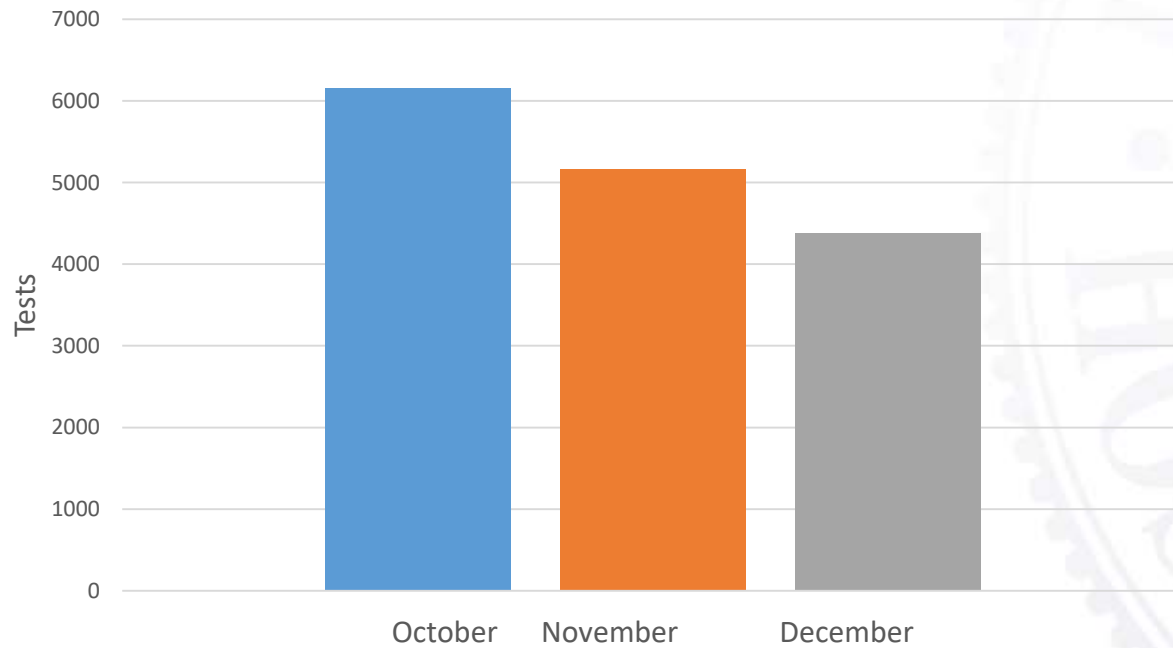
- Laboratory Volume Tests
- Clean Cube Volume
- Types of testing at clinics



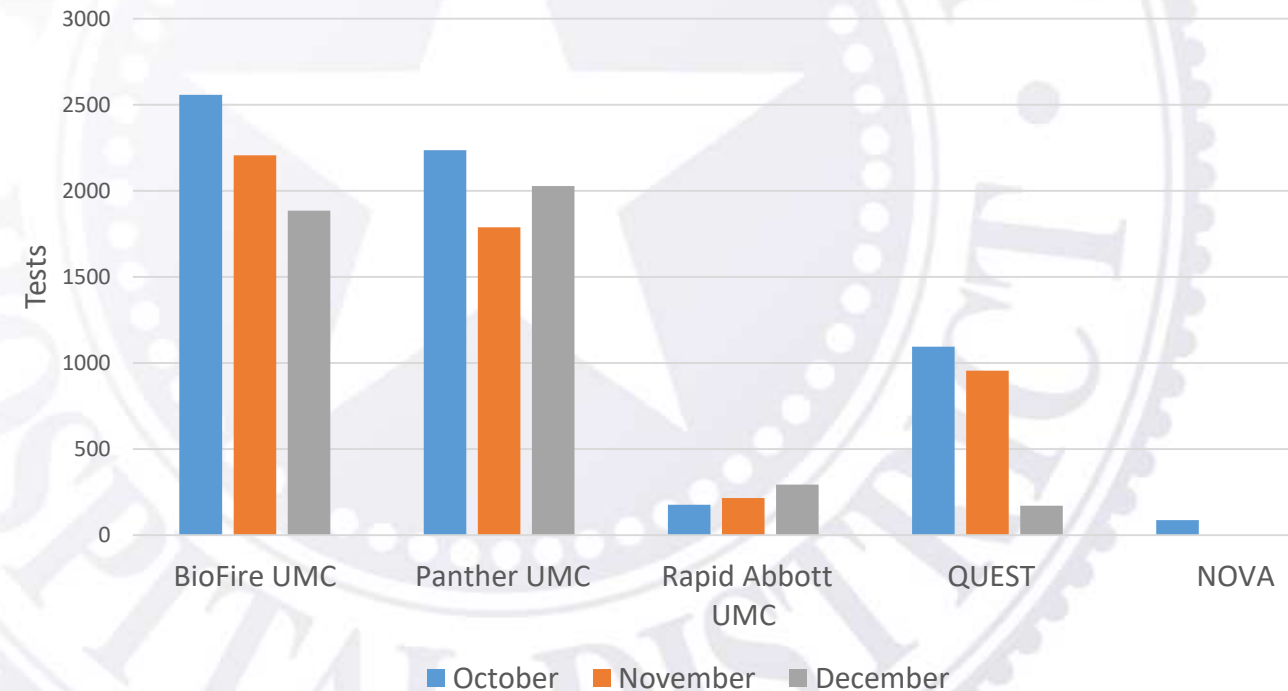
# District COVID-19 Testing

October, November, December

COVID19 Tests per Month

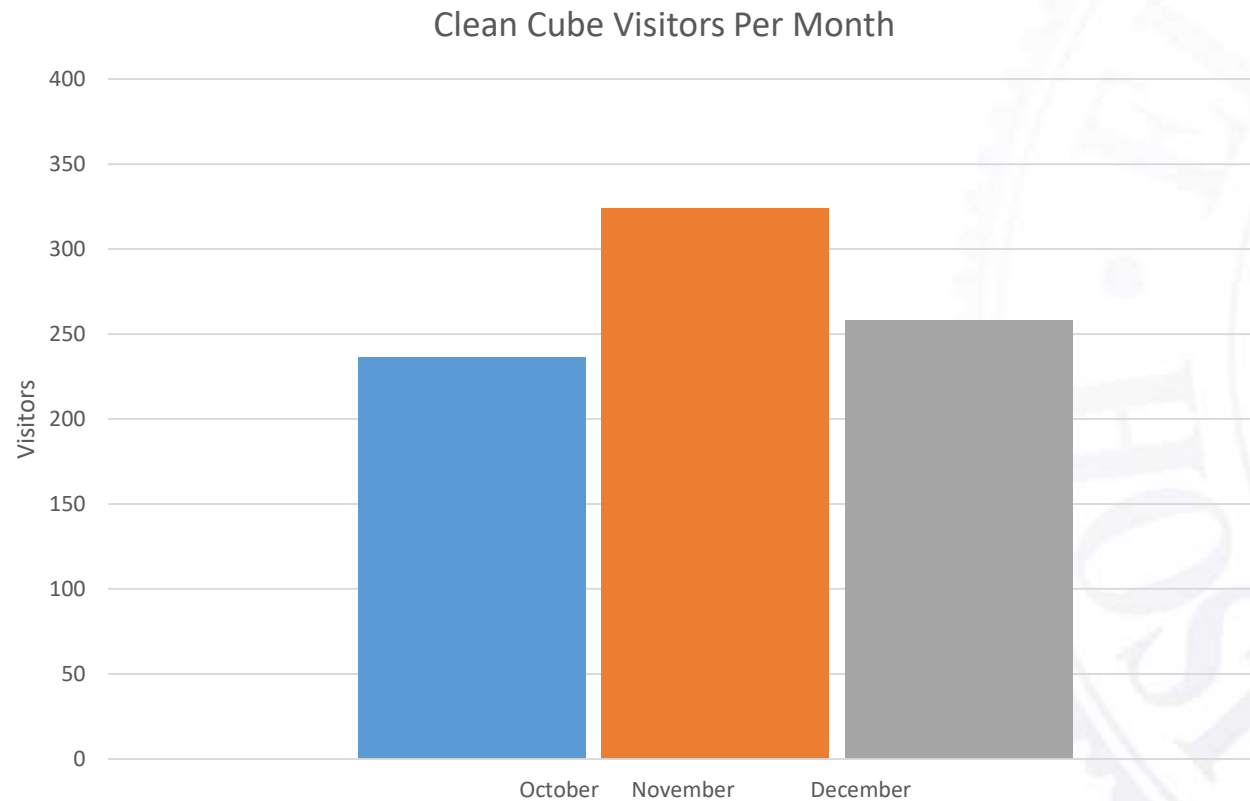


COVID19 Tests



# UMC Clean Cube Numbers

October, November, December





## El Paso County Hospital District

# Current Patient / Bed Overview

El Paso County				
Date	Cases	Hospitalized	ICU	Vents
April 26, 2020	802	67	35	20
July 24, 2020	12,750	313	110	51
November 17, 2020	76,075	1,053	325	201
February 1, 2021	114,058	392	130	90

District			
Date	Hospitalized	ICU	Vents
April 26, 2020	13	8	8
July 24, 2020	57	26	12
November 17, 2020	216	58	49
February 1, 2021	84	35	23



# District Vaccine Initiative



# District Vaccine Timeline

- **November:** Texas convenes Expert Vaccine Allocation Panel (EVAP) to develop strategies as recommendations to the Texas Commissioner of Health.
- **December:** EVAP recommends front-line health care workers/residents of long-term care facilities as the first group (1a).
- **Dec. 14<sup>th</sup>:** Pfizer vaccine arrives in Texas.
- **Dec. 15<sup>th</sup>:** UMC starts vaccinating frontline hospital staff.
- **Dec. 18<sup>th</sup>:** UMC expands vaccine to all staff.
- **Dec. 21<sup>st</sup>:** UMC begins vaccinating other 1a community providers. Texas expands eligibility to include 65 and older, and 16+ with underlying medical conditions (Phase 1b)
- **Dec. 23<sup>rd</sup>:** EPCH starts vaccinating frontline hospital staff
- **Dec. 28<sup>th</sup>:** EPCH begins vaccinating other 1a community providers.
- **Jan. 11<sup>th</sup>:** State designates HUB's across the state. UMC is selected.
- **Jan. 19<sup>th</sup>:** UMC relocates vaccine effort to El Paso County Coliseum.

# Texas Vaccine Rollout Timeline

**We Are Here**

## LIMITED SUPPLY

- 1A: Direct Care - Hospital, Long-Term Care, EMS 9-1-1, Home Health, Outpatient, ER/Urgent Care, Pharmacies, Last Responders, School Nurses
- 1A: Long-Term Care - Residents of Long-Term Care Facilities
- 1B: Persons 65+ or 16+ with at least one chronic medical condition, including pregnancy

## ADDITIONAL SUPPLY

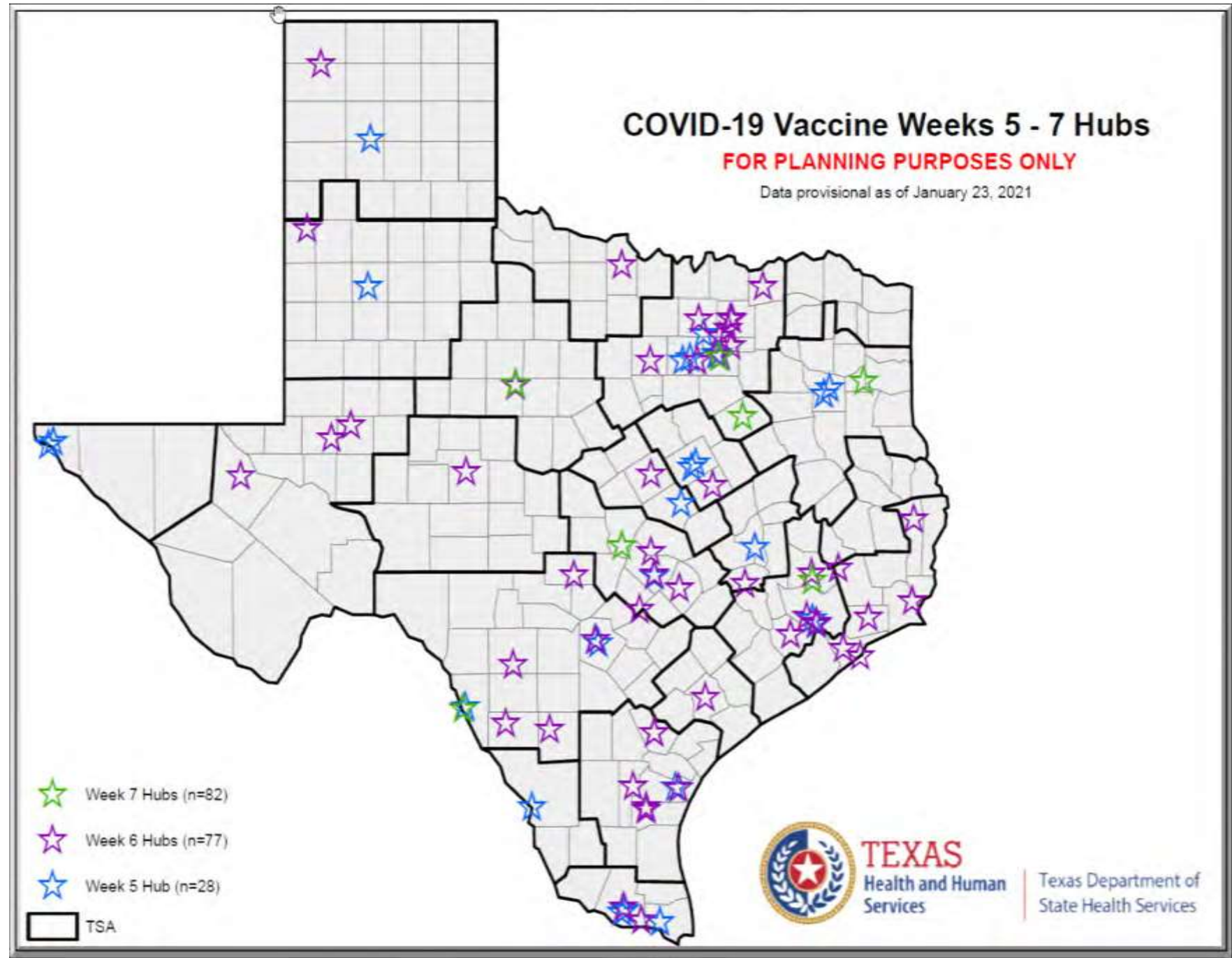
- 1C: Under consideration
- 2: Under consideration

## BROAD SUPPLY

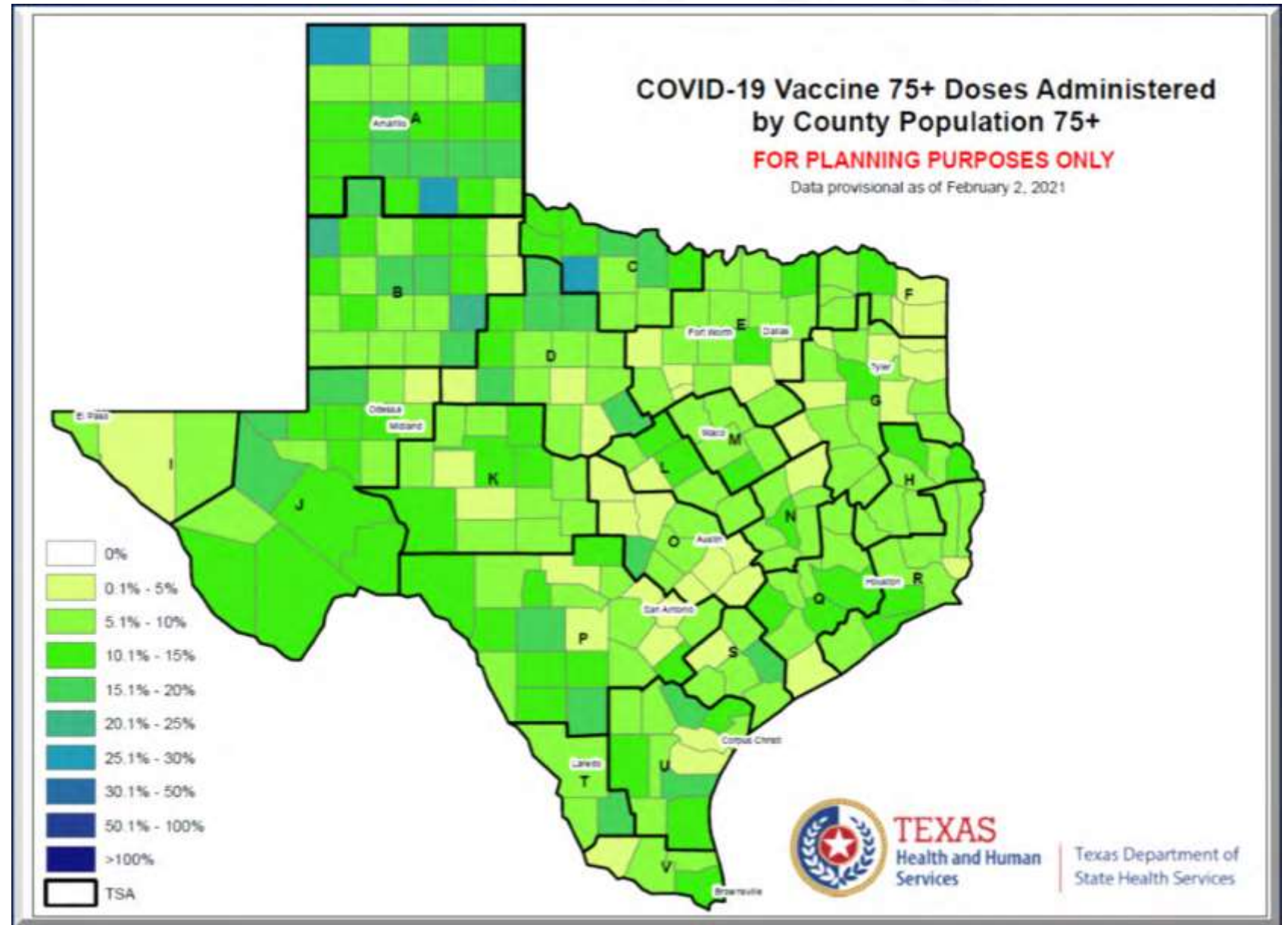
- 3: Under consideration



# State HUB's



# Targeting Populations:



# Super Seniors Priority

- State of Texas urges all hub sites to set aside 20 percent of their vaccines for anyone 75 and older.
- UMC establishes special Super Senior – Super Tuesday for future registration of elderly (scheduled 1,200 as a result)

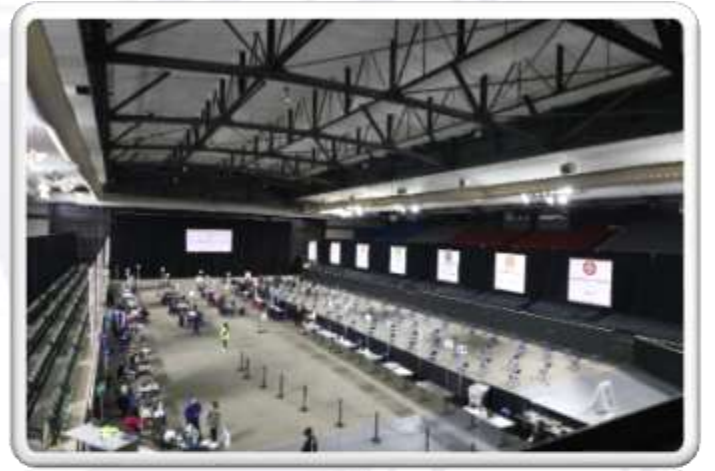




# State Allotments to El Paso/District

## Week by Week El Paso Allocations

Week 1 (12/14/20)	6,825
Week 2 (12/21/20)	17,550
Week 3 (12/28/20)	1,300
Week 4 (1/4/21)	13,350
Week 5 (1/11/21)	10,000
Week 6 (1/18/21)	11,675
Week 7 (1/25/21)	12,900
Week 8 (2/1/21)	15,050
Week 9 (2/8/21)	15,925
Week 10 (2/15/21)	12,925

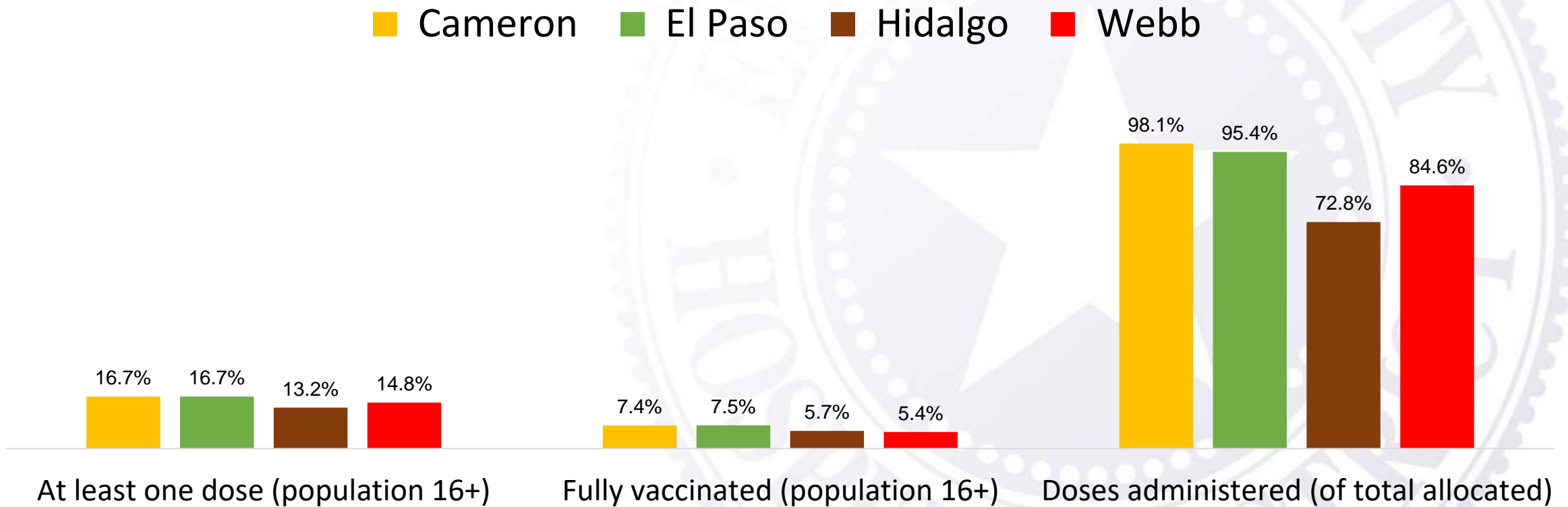


## DISTRICT STATISTICS (Weeks 1-10)

TOTAL UMC	46,075
TOTAL CLINICS	4,200
TOTAL CHILDRENS	1,400
<b>TOTAL DISTRICT</b>	<b>51,675</b>
<b>TOTAL EL PASO ALLOCATIONS WEEK 1-9</b>	<b>117,500</b>



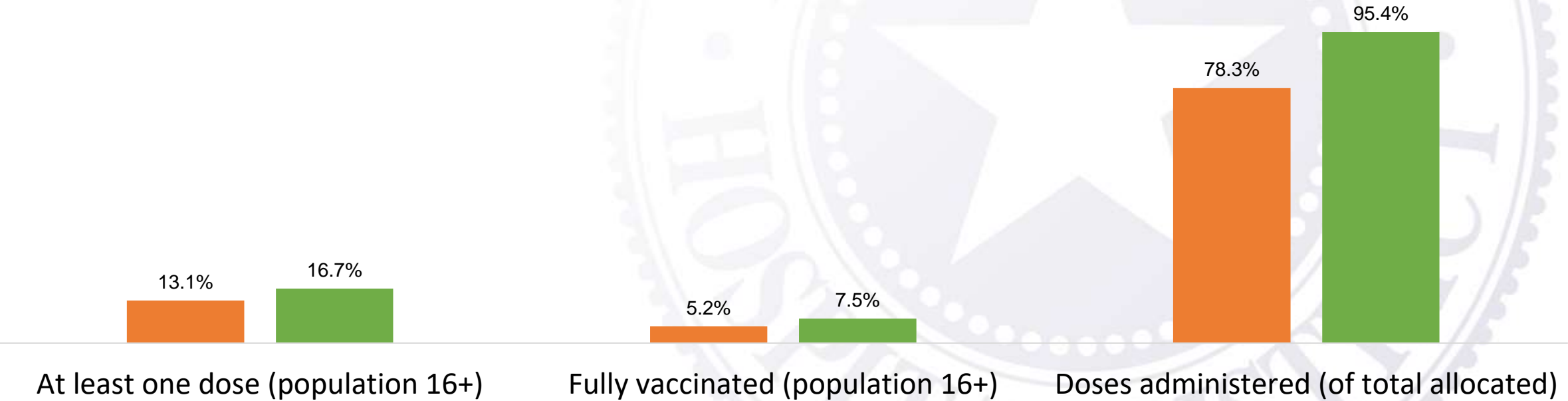
# El Paso vs. Other Texas Border Counties:



Source: Statewide Data reported by City of El Paso

# El Paso vs. Texas:

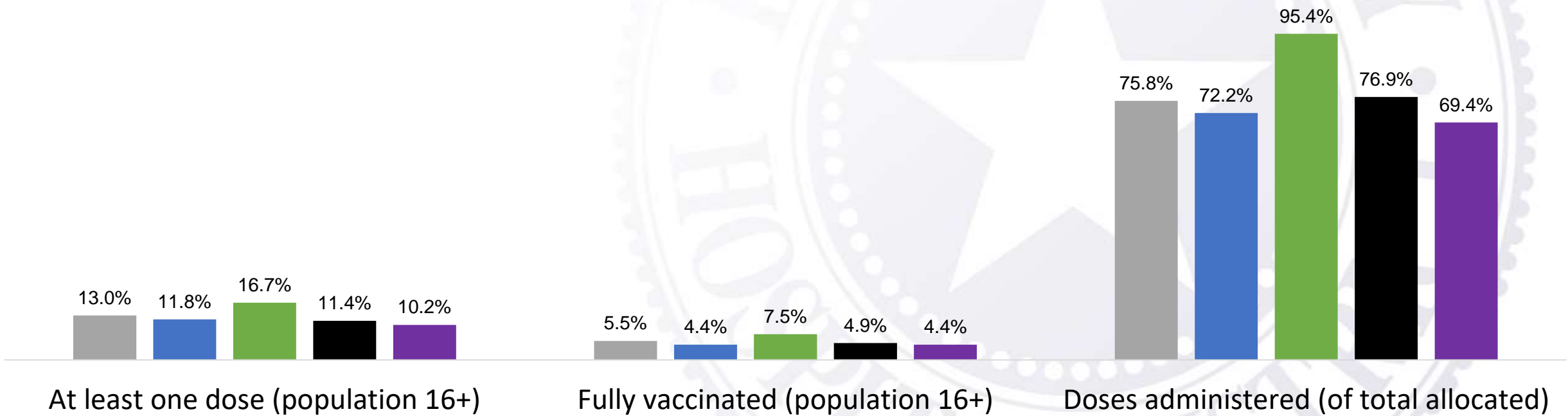
■ Texas ■ El Paso



Source: Statewide Data reported by City of El Paso

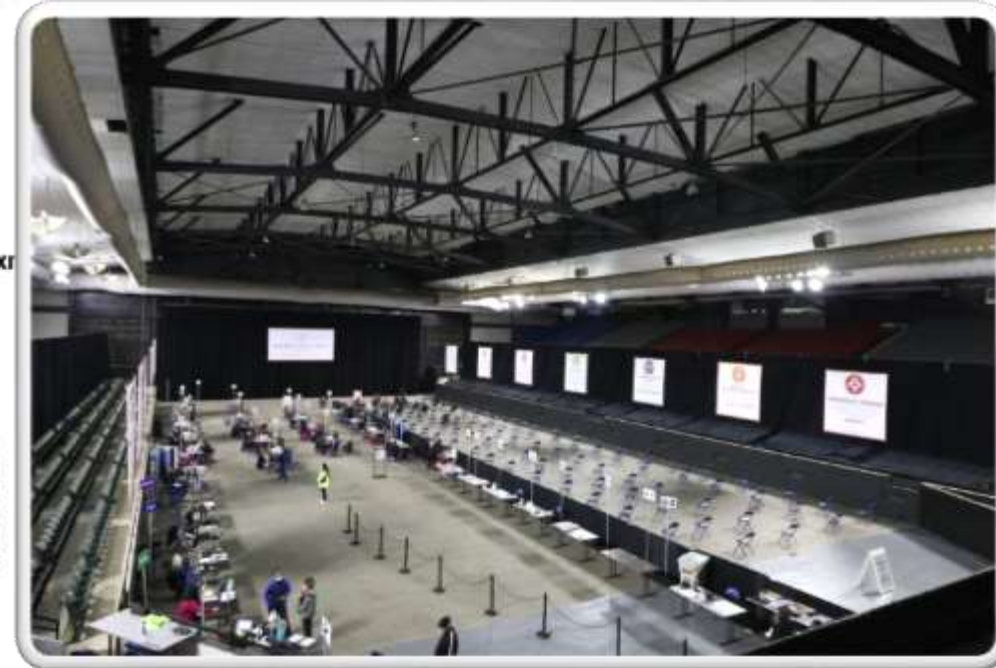
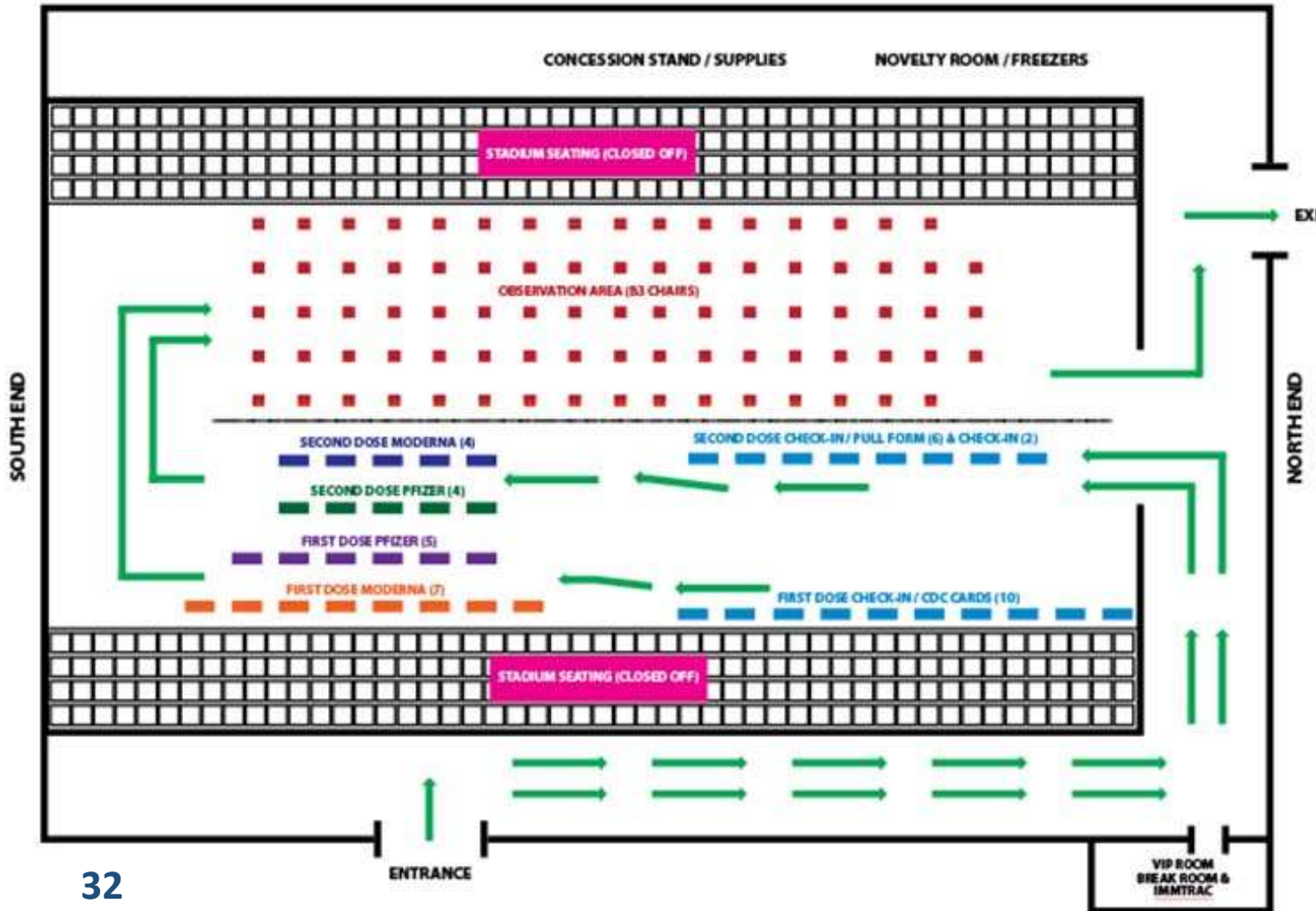
# El Paso vs. Other Large Texas Counties:

■ Bexar ■ Dallas ■ El Paso ■ Harris ■ Travis



Source: Statewide Data reported by City of El Paso

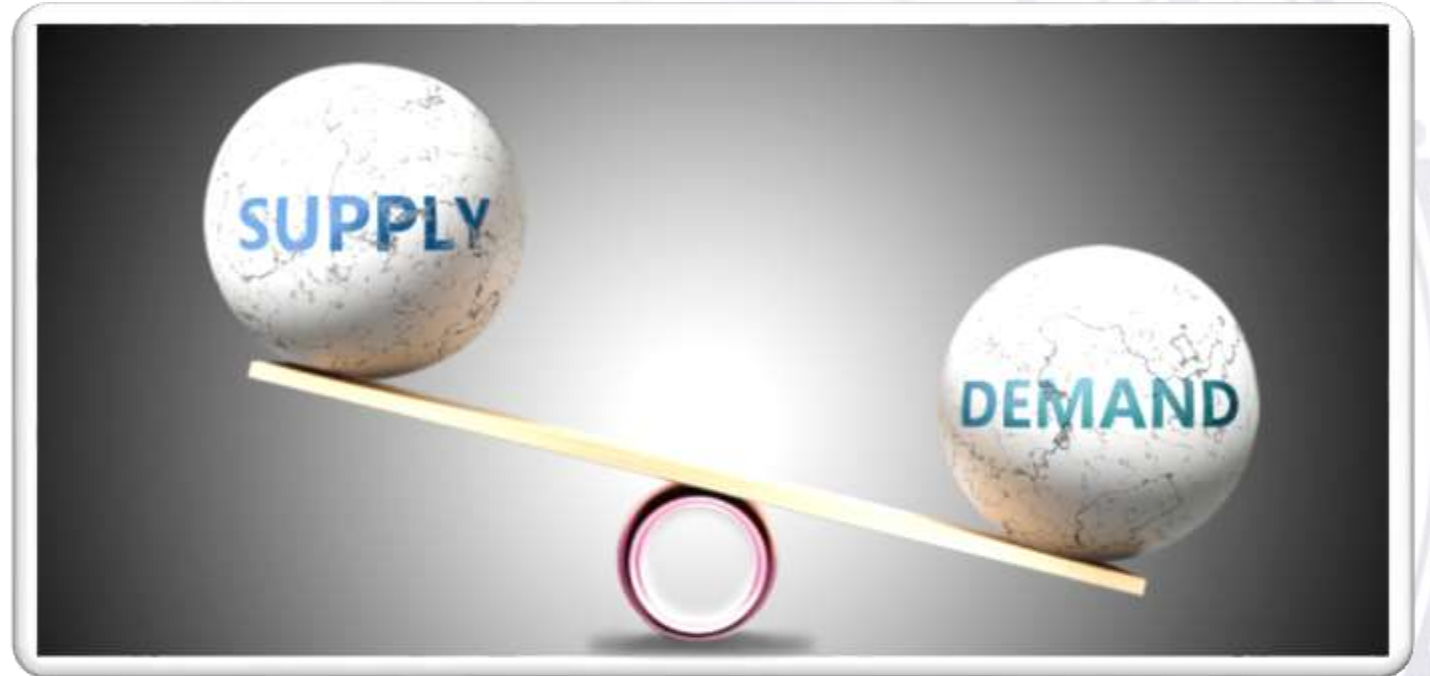
# UMC Success: Coliseum Flow Diagram





# Areas of Focus

- Vaccine availability vs. demand
- Ordering of 2<sup>nd</sup> doses
- Scheduling of 2<sup>nd</sup> doses
- Website Registration



# New Vaccine Possibly Approved This Month: Johnson & Johnson

- Third major vaccine anticipated
- Emergency Use Authorization
- Anticipated March



# Primary Care Successes – Community Clinics

- Telehealth volume by month
- Increases in volume



# Mobile Health Clinic

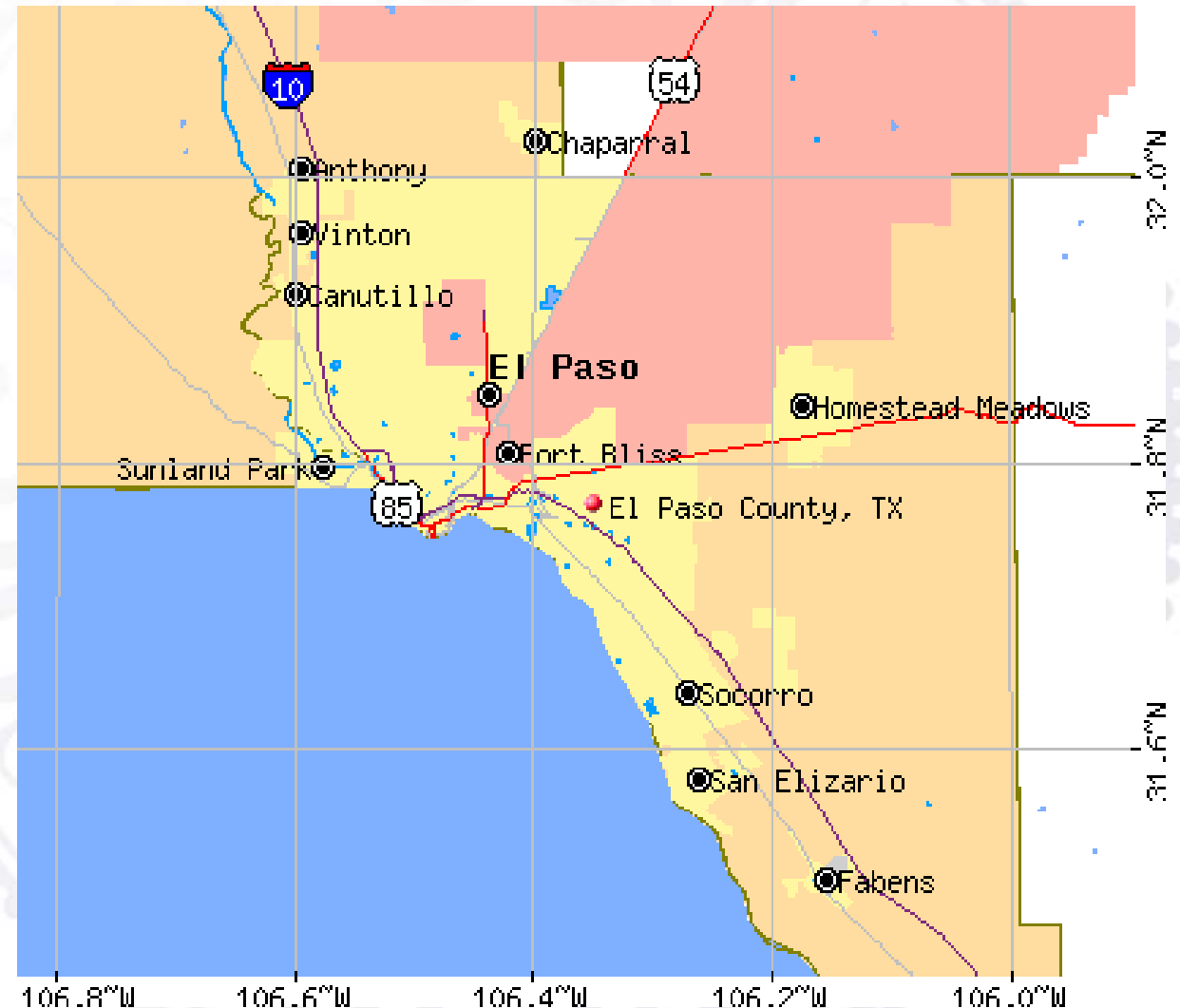
- Flu vaccines
- COVID vaccines
- Other services





# Service Areas of the Mobile Health clinic

- Tornillo: **Feb. 22-26**
- Fabens
- Clint
- Montana Vista
- Socorro: **Feb. 15 – 19, March 8 - 12**
- Horizon: **March 1 - 5**
- Anthony
- Canutillo
- Vinton
- Northeast





**Thank you.**

